

Budget Overview and PR Funding

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Agenda



State and WDFW Budget Overview

Zero Based Budget Exercise 2017

**Pittman-Robertson
formula, requirements, and activities**





Natural Resources in Relation To State Budget

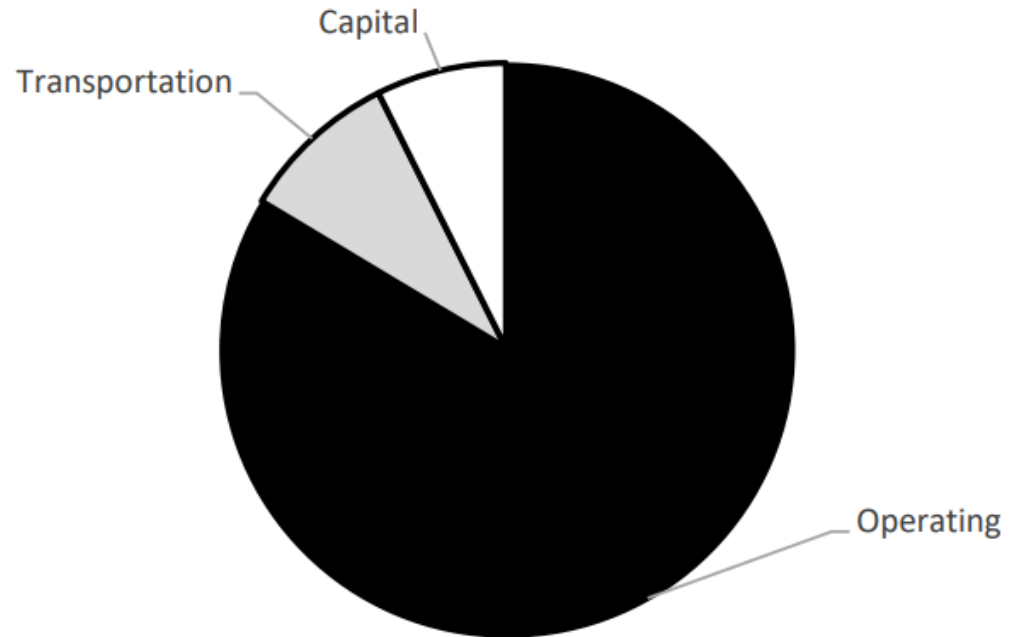
Natural Resources budget

The state puts a small amount of funding towards solving natural resources problem statements,

but natural resource problem statements aren't small.



Total Washington State Budget



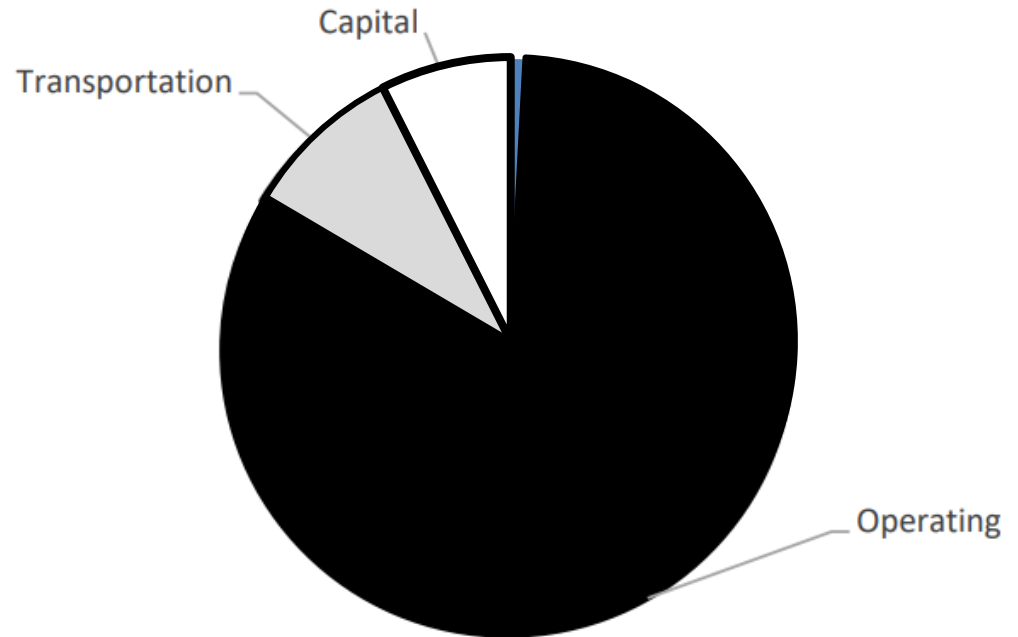
From Citizen's Guide to Washington State Operating Budget

<https://leg.wa.gov/Senate/Committees/WM/Documents/Citizen%27s%20guides/2021%20Citizen%27s%20Guide%20to%20Operating%20Budget.pdf>

	<i>2019-21 Biennium</i>	
<i>Operating Budget</i>	\$102 B	84%
<i>Transportation Budget</i>	\$11 B	9%
<i>Capital Budget</i>	<u>\$ 9 B</u>	7%
<i>Total</i>	\$121 B	



Total Washington State Budget



Spot the Natural Resources budget

From Citizen's Guide to Washington State Operating Budget

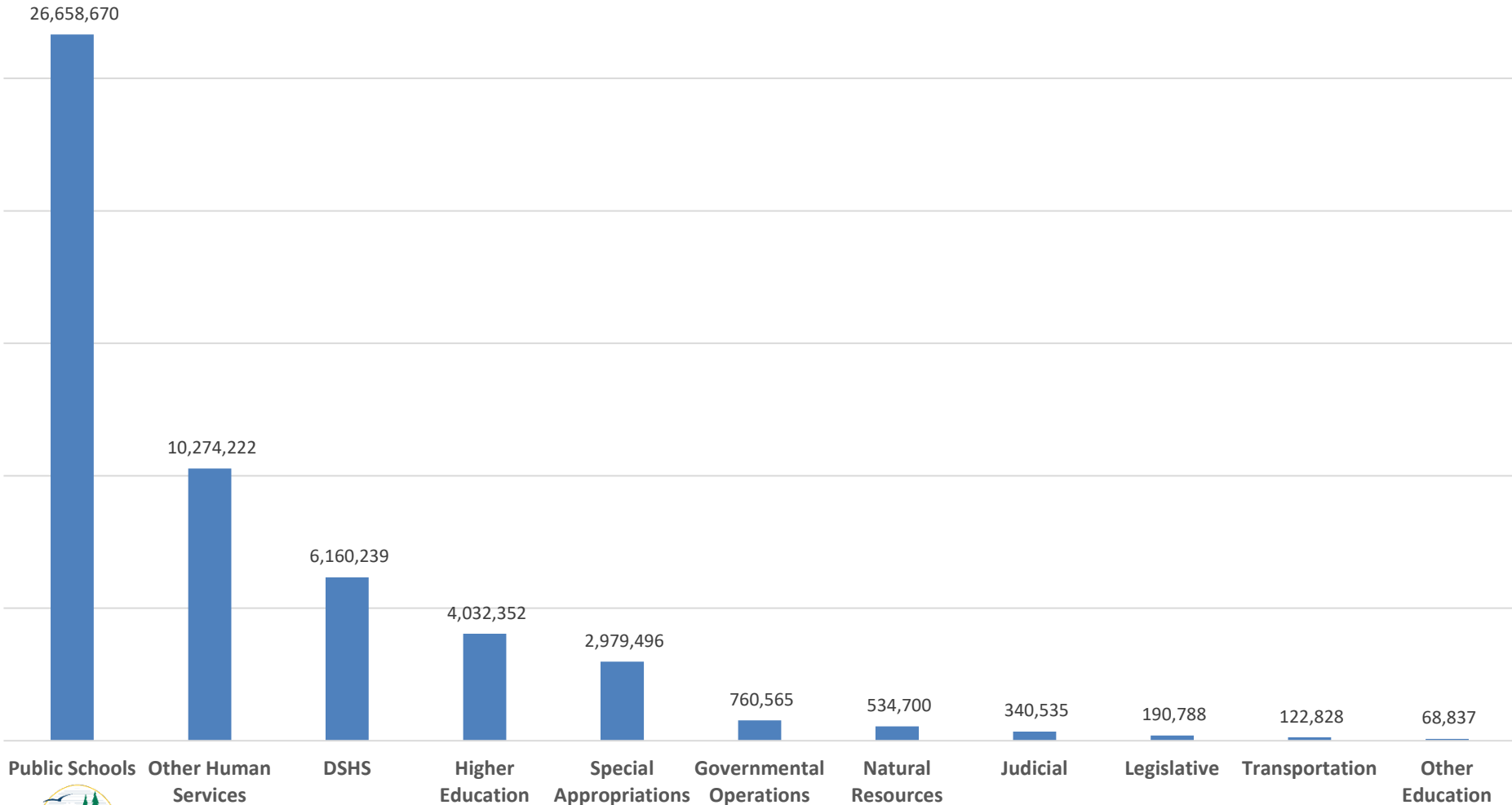
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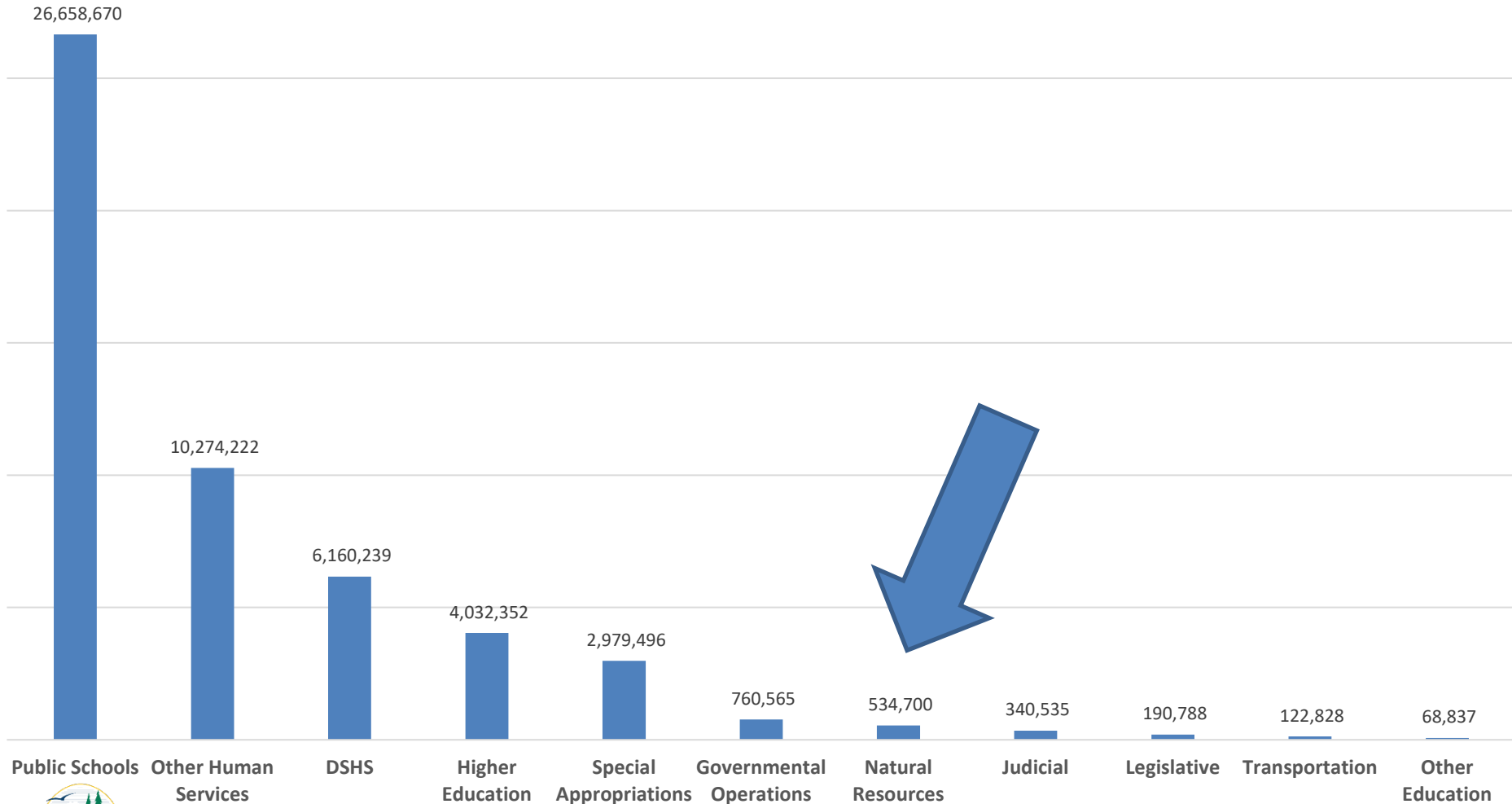
2019-21 Operating GFS - \$54B

(chart in thousands)



2019-21 Operating GFS - \$54B

(chart in thousands)



Nat. Res. Receive 1.42% of GFS

Natural Resources Operating GFS Split by Agency:

- DNR: \$333,917k
- **WDFW: \$252,294k**
- Ecology: \$100,135k
- Agriculture: \$72,328k
- Parks: \$62,808k
- RCO: \$33,448k
- Conservation Commission: \$30,594k
- Puget Sound Partnership: \$13,840k
- Env & Land Use Hearings: \$5,716
- Columbia River Gorge Commission: \$1,597k
- Energy Facility Site Evaluation Council: \$776k



Natural Resources budget

We mostly have large, intractable, expensive problems left.





Zero Based Budget Exercise and Budget Progress

2017 Structural Deficit

Expenditure Authority had exceeded
Licensing Revenue

The Department had been authorized
to expend on more activities than could
be afforded by license revenue.



Zero Based Budget History

- 2017- WDFW directed to conduct Zero Based Budget.
- Time intensive and expensive process
- [ZBB Analysis Executive Report Link](#)



Zero Based Budget History



Zero Based Budget History

Common initial strategies

- Cut “admin”
- Cut non-required activities
- Cut someone else’s area of work
- Seek new funding sources



Zero Based Budget History

Common initial strategies

- Cut “admin”

WDFW was required to hire an external consultant.

The Matrix report showed that admin was appropriate for WDFW's size.



Zero Based Budget History

Common initial strategies

- Cut non-required activities
- Cut someone else's area of work

40% of funding is under contract terms

A large amount is specified in statute.



Zero Based Budget History

Zero based budget exercise resulted in

Foundational map

and later

Strategic Plan



Zero Based Budget History

Common initial strategies

- Seek new funding sources

Long term revenue plan

But nothing has capacity like general fund state



Zero Based Budget History

Common initial strategies

- ~~Cut "admin"~~
- ~~Cut non-required activities~~
- ~~Cut someone else's area of work~~
- ~~Seek new funding sources~~



Zero Based Budget Findings

Three major conclusions:

- Our admin is appropriately sized (Matrix report)
- There is a constituency that will defend each of our areas of work.
- The conclusion for members of the budget and policy advisory group was that if they wanted the agency to look more like the agency they wanted and do more of the activities they cared about, they should work to seek increased funding.





Northwest Trek Wildlife Park
METRO PARKS TACOMA



WASHINGTON CONSERVATION VOTERS



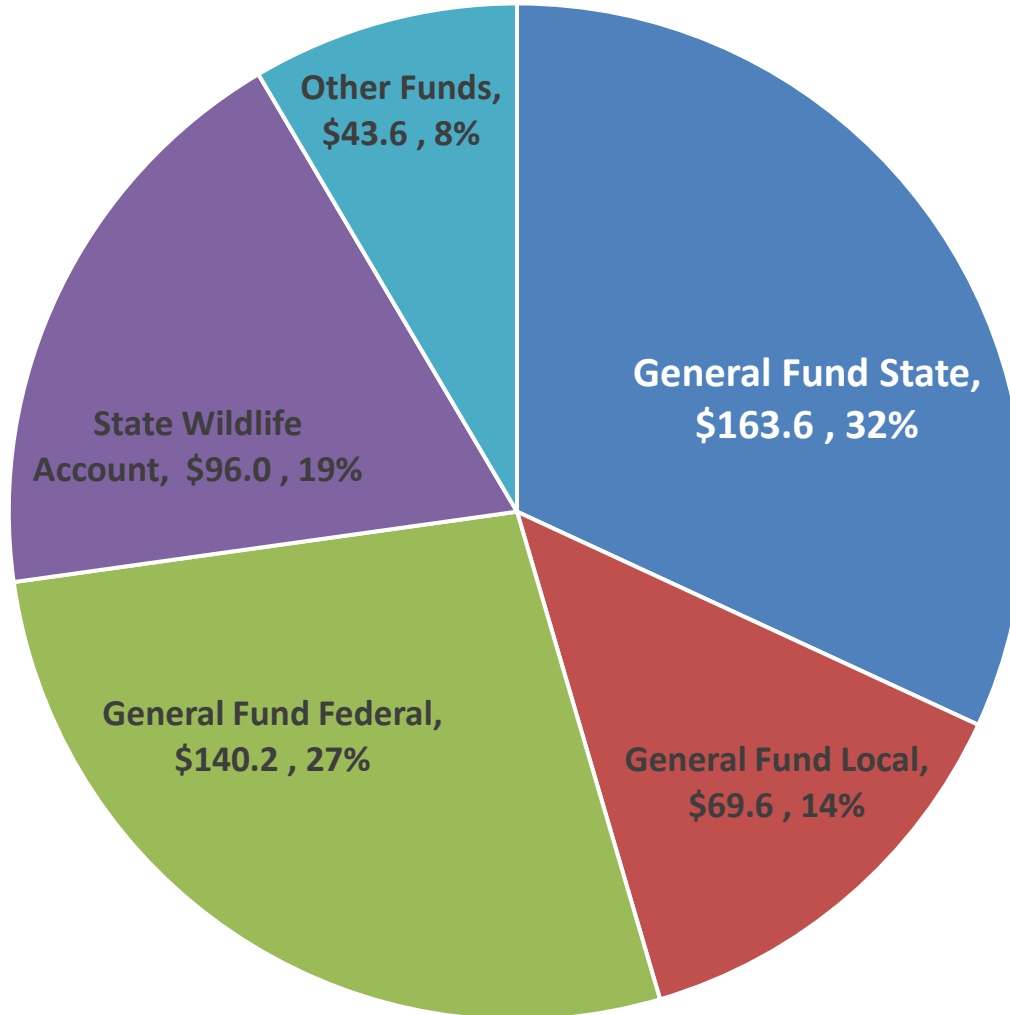
Positive Outcomes from ZBB

- Provided trust to solve structural deficit
- Increased credibility for the Department
- Later, increase in interest in WDFW activities and increased funding.



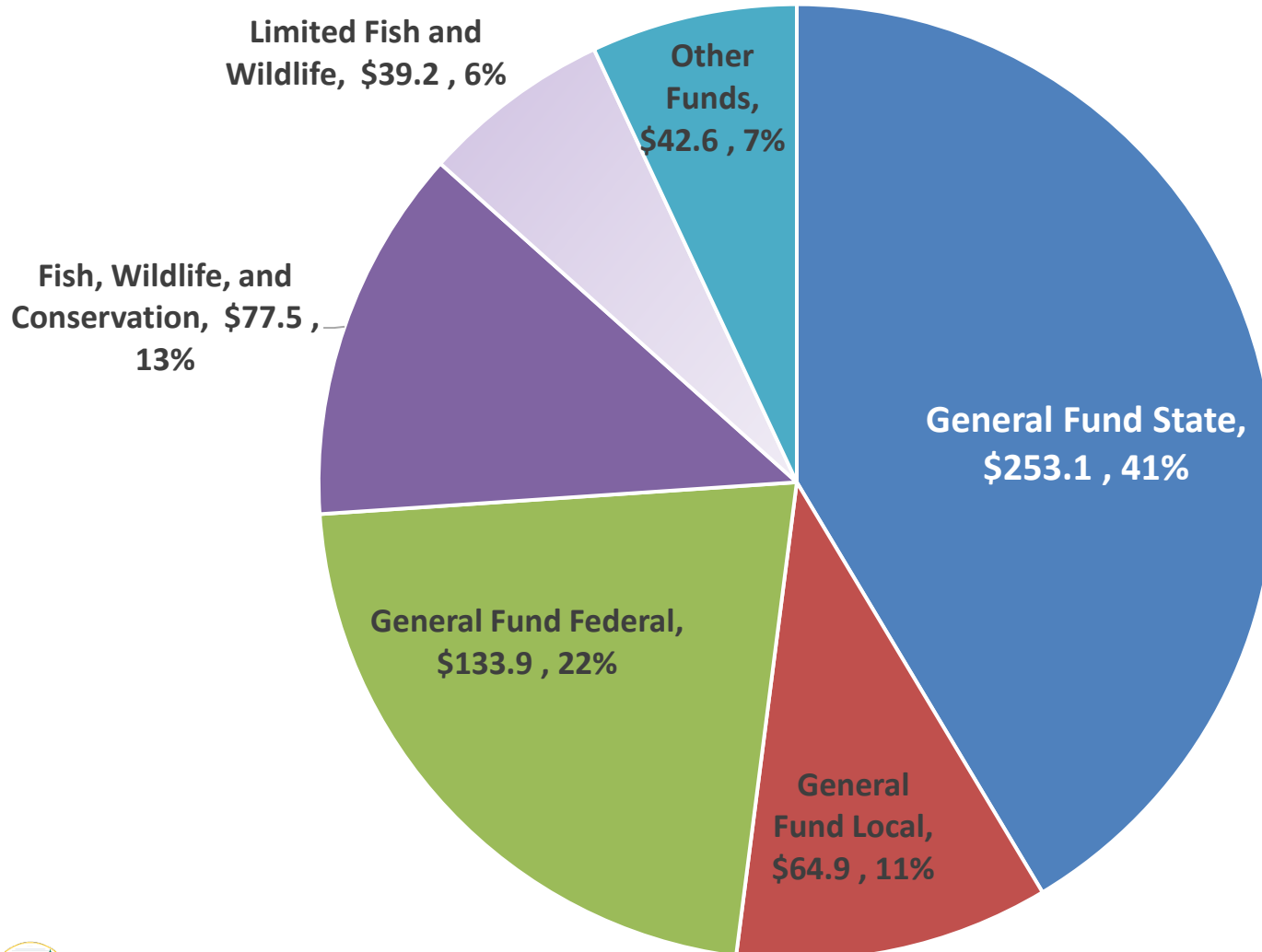
2019-2021 Operating Budget - \$513M

(dollars in millions)



2021-23 Operating Budget - \$611M

(dollars in millions)





Pittman-Robertson (PR)

Eligible Activities for PR Funds

PR funds must be used for-

- Restoration, conservation, management, and enhancement of wild birds and wild mammals, and providing for public use (including Lands acquisition & management) and benefit from these resources.
- Educating responsible hunters and archers in skills, knowledge, and attitudes.

[Eligible Activities Link](#) 50 CFR § 80.50



Management of PR Funding

- PR require a 25% state match and
- Washington state must have a statute that prevents diversion of license sales to receive these dollars.



Management of PR Funding

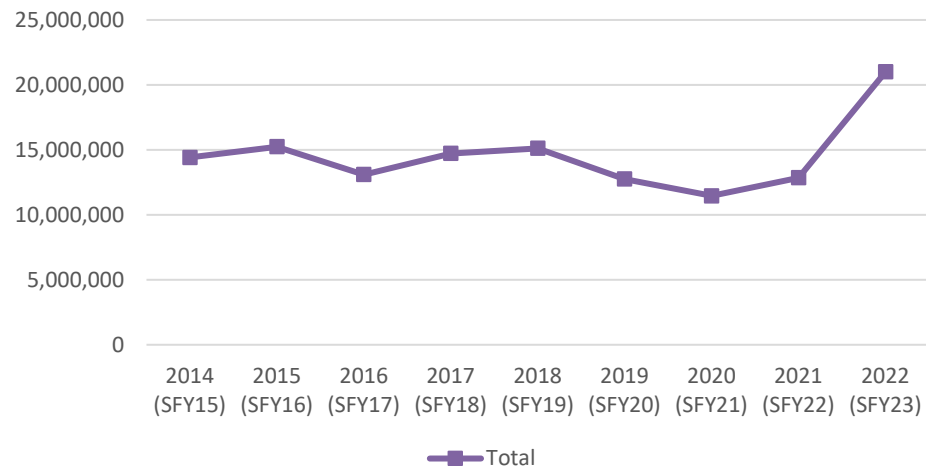
- PR Apportionment is volatile
- PR Contracts support permanent staff, total historically \$15.2M
- Apportionment can be carried forward to smooth out bad years
- Enough bad years in a row we were required to request backfill.
- Received one-time backfill split between General Fund State and License Revenue



PR Volatility

FF Year	Final Apportionment				Compared Nationally			
	Sec. 4 c H.E.	Sec. 4 W.R.	Sec. 10 H.E.	Total	Sec. 4 c H.E. % Received	Sec. 4 W.R. % Received	Sec. 10 H.E. % Received	% of Total
2014 (SFY15)	3,914,301	10,267,829	231,583	14,413,713	3.000%	1.649%	3.000%	1.894%
2015 (SFY16)	4,108,788	10,891,445	239,760	15,239,993	3.000%	1.641%	3.000%	1.885%
2016 (SFY17)	3,676,135	9,180,746	241,200	13,098,081	3.000%	1.626%	3.000%	1.884%
2017 (SFY18)	4,278,864	10,208,061	239,760	14,726,685	3.000%	1.622%	3.000%	1.888%
2018 (SFY19)	4,560,582	10,319,636	240,240	15,120,458	3.000%	1.620%	3.000%	1.897%
2019 (SFY20)	3,848,196	8,666,528	241,440	12,756,164	3.000%	1.613%	3.000%	1.894%
2020 (SFY21)	3,593,985	7,631,709	240,720	11,466,414	3.000%	1.610%	3.000%	1.905%
2021 (SFY22)	4,030,855	8,581,538	240,480	12,852,873	3.000%	1.599%	3.000%	1.893%
2022 (SFY23)	6,752,988	14,009,982	240,000	21,002,970	3.000%	1.588%	3.000%	1.883%

Apportionment Over Time



Apportionment Less Than Obligation

- If \$1.3M per FY legislature backfill hadn't come, we would have had to cut activities this FY.
- If this apportionment hadn't increased, we could have been required to cut PR activities FY2.

State FY	Contract Value	Apportionment	Carry Forward
2016	15,869,584	15,239,993	3,413,606
2017	15,274,108	13,098,081	2,368,775
2018	15,760,004	14,726,685	2,052,331
2019	14,970,562	15,120,458	3,925,451
2020	15,180,631	12,756,164	2,761,578
2021	15,207,105	11,466,414	1,594,398
2022	14,105,645	12,852,873	341,626*

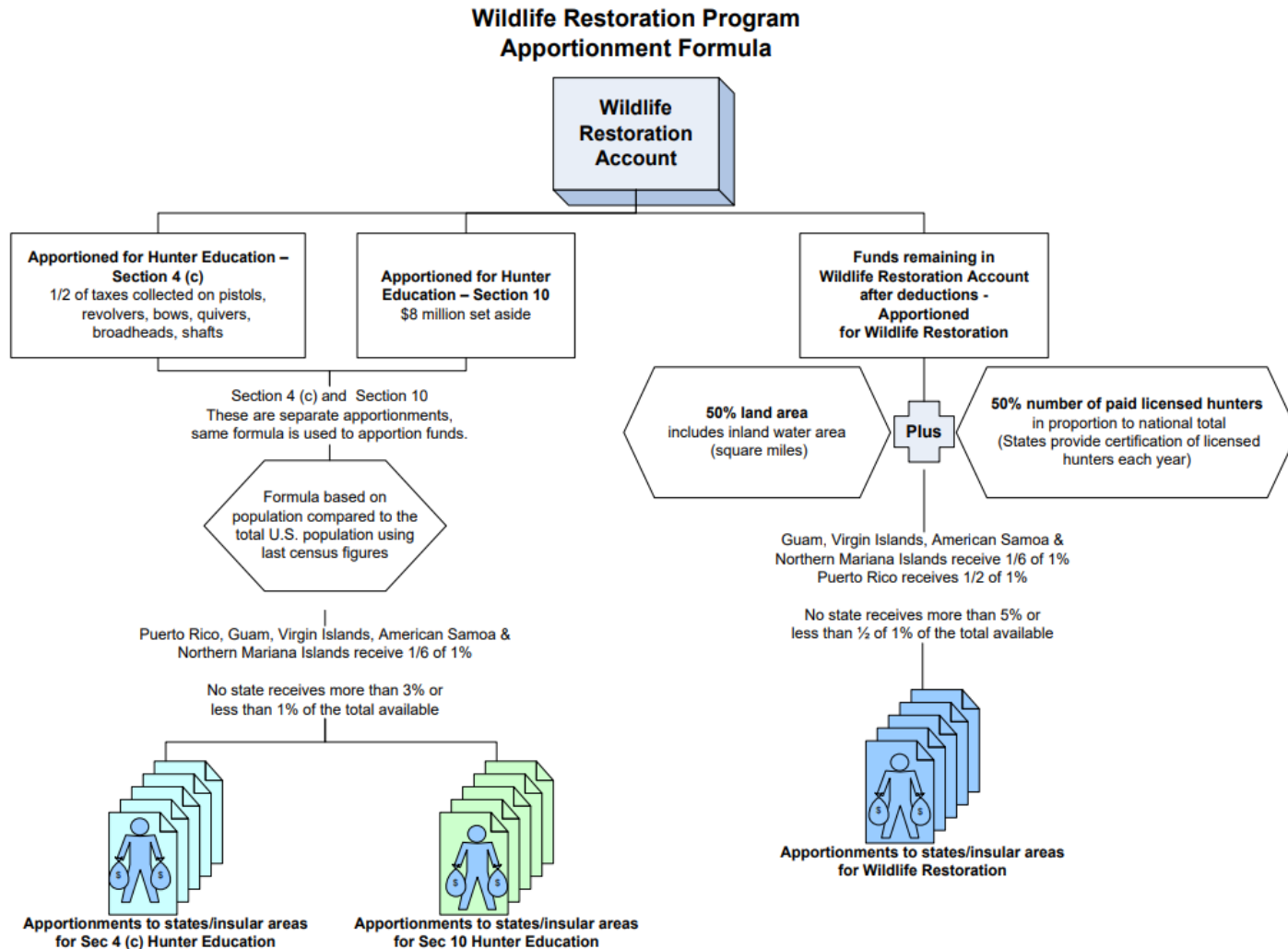


State FY 2022 PR Federal Request

Contracts and Projects	Federal Request
<u>Game Division Projects:</u>	
Carnivore Project:	765,414
Furbearer, Small Game, and Resident Game Bird Project:	280,971
Game Habitat Project:	226,411
Migratory Game Birds Project:	1,410,475
Private Lands Access Project:	1,357,440
Ungulate Project:	1,453,132
<u>Hunter Ed Division Projects:</u>	
Hunter Education Project:	1,337,523
<u>Science Division Projects:</u>	
Game Harvest Analysis and Game Species Data Management	424,741
Land and Game Resource Data Management for Conservation and Recreation	328,955
Sage Grouse Research and Conservation Support	91,211
Sharp-tailed Grouse Research and Conservation Support	58,611
Ungulate Prey Population and Disease Dynamics in Washington State	225,808
Vertebrate Ecology and Population Modeling	210,159
Washington Carnivore Research – FY22: Cougar-Wolf Interactions	157,730
Wildlife Disease Investigations and Wildlife Veterinary Services	143,776
<u>Lands Statewide Leases, Assessments & Fire Protection</u>	
Lands Statewide Leases, Assessments & Fire Protection Project	380,734
<u>Lands Property Management</u>	
WA - RES Real Property Management Project	458,330
<u>Lands Wildlife Areas</u>	
WA - Wildlife Areas Program SFY2022 - O&M	4,193,922
<u>Diversity Division Projects:</u>	
Washington State Bird and Mammal Diversity Conservation	198,422
Washington State Wildlife Landscape Conservation	252,536
	13,956,301



PR Calculation



Updated 4/28/08



Hunter Recruitment & Retention

Long-term PR & license revenue concern:
Washington loses hunters at a faster rate
than the national average.

FF Year	Paid License only count		
	WA License Sales	Total License Sales	% Of Total Sales
2014 (SFY15)	180,411	14,597,091	1.236%
2015 (SFY16)	180,829	14,837,609	1.219%
2016 (SFY17)	182,251	15,408,761	1.183%
2017 (SFY18)	182,149	15,479,732	1.177%
2018 (SFY19)	183,063	15,614,036	1.172%
2019 (SFY20)	179,316	15,538,333	1.154%
2020 (SFY21)	174,660	15,158,443	1.152%
2021 (SFY22)	171,940	15,202,669	1.131%



Questions?

